

The Board met between 09:00 – 18:00 on 3 and 4 September 2017 and between 09:00 – 13:00 on 5 September 2017 at the Palacio de Tepa, San Sebastián, Madrid, Spain

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Present:

Kim Andersen – President
HM King Constantine - President of Honour
Jan Dawson - Vice-President
Torben Grael - Vice-President
Gary Jobson - Vice-President
Quanhai Li - Vice President
W. Scott Perry – Vice-President
Yann Rocherieux – Chairman, Athletes' Commission
Ana Sanchez del Campo Ferrer – Vice-President
Nadine Stegenwalner – Vice-President
Andy Hunt – Chief Executive Officer

In attendance:

Hugh Chambers – Chief Commercial Officer
Alastair Fox – Director of Events
Helen Fry –Business Operations Director
Jon Napier – Director of Legal Affairs and Governance
Carlos de Beltrán –Director of Technical & Offshore

1. Opening of the Meeting

(a) Communication from the President

The President welcomed everyone to Madrid and gave a special welcome to Carlos de Beltrán, the new Director of Technical & Offshore.

There has been significant focus on safety issues recently amongst the Sailing community and in future this would be a standing item on the agenda for all Board meetings.

(b) Conflicts of Interest

The Register of Interests was noted. Scott Perry declared further interests in his membership of Yacht Club Uruguayo, Yacht Club Punta del Este, Uruguayo, Yacht Club Argentino, and Real Club Maritimo Sotogrande, Spain.

(c) Minutes

The Board noted the minutes of its meetings on 5-6 May 2017, 29 May 2017, 26 June 2017, 31 July 2017 and the minutes of Council's meeting of 7-8 May 2017.

(d) Minutes Matters Arising

There were no matters arising.

2. General Business

(a) Management Accounts

The July 2017 Management Accounts were noted.

Decision

There will be a full year 2017 reforecast and cashflow forecast to 2020 completed for the September 2017 Board call.

(b) World Sailing Debtors

The World Sailing debtors were noted.

(c) World Sailing Deposits

The World Sailing deposits were noted.

(d) 2018 Budget Process

The 2018 Budget process was presented and the Board noted that the final draft of the 2018 Budget would be reviewed and approved at the November Board meeting.

(e) Disciplinary Cases

The Board noted the decision of the Court of Arbitration of Sport to dismiss the appeal of Mr P Coady against a decision of the World Sailing Review Board.

(f) MNA and Membership Matters

i) Costa Rica

The Board noted a potential application from Costa Rica.

ii) Papua New Guinea

The Board noted that the applicant organisation has now been recognised by the National Olympic Committee and is now pending endorsement from the Ministry of Sport.

iii) Caribbean Sailing Association

The Board received the recommendation of the Constitution Committee concerning a new application for affiliate membership by the Caribbean Sailing Association.

Decision

The Board will recommend the application to Council subject to World Sailing receiving written confirmation that the MNAs in the region support the application.

The Director of Legal Affairs & Governance was requested to work with the Constitution Committee to review the conditions and terms of affiliate membership for approval by Council under Article 5.1(c).

iv) The Crimea

The Board received an update from the Chief Executive Officer on a complaint from the Sailing Federation of the Ukraine concerning sailing events run on the Crimea without affiliation to the SFU.

The Board noted that under RRS 89.1 that an organization is only properly affiliated if it is affiliated to the national authority of the venue. The Board further noted the decisions of the United Nations and International Olympic Committee that the Crimea remained part of the territory of the Ukraine.

Decision

Organizing authorities on the Crimea must be affiliated to the national authority of the Ukraine in order to be properly affiliated under RRS 89.1

The Chief Executive Officer is to notify all MNAs affected that this a decision of World Sailing which they are required to carry out and respect under Article 6.

v) **Suspended Members**

The Board noted that the following members have been given a warning regarding possible suspension of their membership should they not pay their outstanding membership fees within 30 days:

Subscriptions

Federacao Angolana de Vela
Pago Pago Yacht Club Inc
Botswana Yacht Racing Association
Bahrain Maritime Sports Association
Bulgarian Sailing Federation
Cayman Islands Sailing Club
Federation Djiboutienne de Voile et des Sports
Nautique
Asociacion Nacional de Navegacion a Vela –
Guatemala
Indonesian Sailing Federation
Iran Canoeing, Rowing and Sailing Federation
Jamaica Yachting Association
Kenya Yachting Association
Kosovo Sailing Federation
Macedonia Sailing Association
Madagascar Yachting and Rowing Squad
Malta Sailing Federation
Mauritius Yachting Association
Nigeria Rowing Canoe and Sailing Federation
Papua New Guinea Yachting Association
Yacht Racing Association DPR Korea
Federation Senegalaise De Voile
Timor Leste Sailing Federation
Trinidad & Tobago Sailing Association
Uganda sailing Federation Limited USAF
Federacion Venezolana de Vela
St Vincent and Grenadines Sailing Association
Sailing Association of Zimbabwe
Anguilla Sailing Association
African Sailing Confederation (ASCON)

Decision

The Board agreed that the membership of those members should be suspended if the fees are not paid by the date specified in the warning letter.

(g) **Governance Commission**

The Board received draft terms of reference for the Governance Commission.

Decision

The Board approved the draft terms of reference and will recommend them to Council for approval under Regulation 8.4.

(h) **Remuneration Policy**

The Board received a draft remuneration policy from the directors of World Sailing (UK) Limited.

Decision

The Board approved the policy for the subsidiary.

- (i) 2024 Olympic Classes Contract, anti-trust, copyright and quality controls

The Board received a report on progress with the Contract, the anti-trust policy and the implementation of quality controls.

Decision

The Board noted the report and requested that the Executive Office proceed to signed contracts for 2020 to 2024 to be held pending Council's decisions on the Olympic programme.

- (j) Regulation 23 Amendment

The Board noted the decision of Council to amend Regulation 23.

- (k) Strategy process

The CEO outlined the plan for the strategy process. An update will be given to Council in November 2017 and the strategy will be presented for approval in May 2018.

Deferred Submissions

The Board noted submissions deferred from 2016 and considered those submissions for 2017 which may be deferred by the effect of Regulation 23.1.9.

Decision

The Board agreed that Submissions 014-17, 015-17, 018-17, 034-17, 059-17, 060-17, 061-17, 083-17 and 086-17 are deferred to May 2018 by the effect of Regulation 23.1.9.

All submissions received will be published in the normal manner.

- (l) Submissions

The Board noted the submissions made and will make its final recommendations to Council in November.

- (m) Board Submissions

The Board discussed submissions across a number of areas and agreed to make a number of submissions.

- (n) Late Submissions

The Board noted one late submission.

Decision

The Board noted the President's decision to accept one late submission under Regulation 15.7.

3. Reports / Information

- (a) Vice-Presidents' Reports

The Vice-Presidents reported on their activities since the last Board meeting.

Decision

Ana Sanchez was asked to recommend to the Board for their consideration at the October Board conference call a further EAWP delegate as an EAWP member had resigned.

- (b) CEO Report

The CEO circulated a written report which was noted by the Board.

- i) Organisation Structure
- ii) The CEO presented the organisation structure and roles & responsibilities for each team

Decision

The Board noted the overall organisation structure and approved the new structure for the Technical and Offshore Department.

(c) Commercial Report

i) Sponsorship Update

The Commercial Team has narrowed the target categories for sponsorship acquisition and identified further possible revenue streams.

ii) Digital Platform Update

The Chief Commercial Officer gave an update on the new digital platform and the Board noted that this project will be completed in a series of phases.

Decision

A business case for the project will be presented to the Board for approval at the November 2017 meeting.

iii) Virtual Sailing strategy

The Chief Commercial Officer presented the virtual sailing strategy.

(d) Beppe Croce Award

The recipient of the 2017 Beppe Croce Award was discussed.

(e) President's Development Award.

A list of possible recipients would be reviewed at the October 2017 Board call.

4. Events

(a) 2017-2028 Event Strategy Update

The Director of Events presented a report from the Board Sub Committee on the frame work for the World Sailing Event Strategy for 2017-2028. The frame work will be shared with the Events Committee to assist them with their review and recommendations of the Event Strategy.

It was noted that with the announcement from the IOC that Paris will be awarded the 2024 Olympic Games and Los Angeles the 2028 Olympic Games the Event Committee can now identify a long term event structure that will promote Olympic Sailing, increase participation, reduce costs and support sailors' Olympic campaigns.

The report stated that there should be a strong focus on the calendar that would include the World Cup Series, Classic Regattas, the Sailing World Championships and the Olympic Class Continental and World Championships. The report also focused on the importance of promoting Olympic Sailing through World Sailing media, broadcast and technology initiatives.

In order to develop the World Cup Series but also ensure increased participation around the world it was agreed that the World Rankings should be reviewed. Consideration should be given to the importance of the Major Traditional Regattas and other qualifying opportunities.

In order to improve the calendar World Sailing will publish a structure for the World Cup Series and Classic Regattas for 2021-2024 and 2025-2028 to ensure that the Olympic Class Continental and World Championships regattas are aligned to reduce the costs of participation.

Decision

The following implementation points were approved:

Complete the bid process for the World Cup Series Final 2018 & 2019 by the November 2017 conference.

Complete the bid process for the World Cup Series European Round 2019 & 2020 by the November 2017 conference

Finalise the revised quotas for the 2018, 2019 and 2020 World Cup Series Rounds as soon as possible.

Confirm and communicate the 2018, 2019 and 2020 quotas and calendar and start to develop a long term Classic Regatta calendar as soon as possible.

Review and introduce a new ranking system at the earliest opportunity

In 2018, following the 2017 Annual Conference World Sailing will confirm the World Sailing Event Structure for 2021-2024 and 2025-2028. World Sailing will work on providing additional services for sailors participating in the World Cup Series. World Sailing will also work closely with the Classic Regattas and the Olympic Classes to help promote Olympic Sailing and grow participation around the world.

(b) 2020-2024 Event Strategy Update

This agenda item was covered with (a) above.

(c) 2017 Para World Sailing Championship, GER

The Director of Events presented a report on the 2017 Para World Sailing Championships in Kiel, the 2017 PDP Clinics and plans for 2018. It was noted that the 2017 Para World Sailing Championships held in Kiel were a great success. Sailors from 37 nations and 6 continents competed in the Open 2.4m and in the Men's and Women's Hansa 303.

Running the Para World Sailing Championships during Kieler Woche ensured an excellent venue, great race management and promotion of the event. It was noted that Eurosaf and World Sailing were working together to finalise plans to host the 2018 European Para Championships at Kiel during Kieler Woche.

(d) Plans for the 2018 Para World Sailing Championship, USA

The 2018 Para World Sailing Championships will be held in Sheboygan in September and World Sailing will work on a budget to help provide support to MNAs and sailors at both Sheboygan and Kiel.

(e) IPC Application

A list of key action points for 2018 that focused largely on the IPC application process for inclusion in the 2024 Paralympic Games was presented. The Para World Sailing Manager will work with the support of the Para World Sailing Committee to ensure that World Sailing presents the best possible information for the application process.

It was noted that a new President would be elected by the IPC during the IPC General Assembly currently taking place.

(f) 2020 Olympic Sailing Competition & Showcase Events Update

The Director of Sailing presented a report on plans for the 2020 Olympic Sailing Competition. It was noted that the 2018 World Cup Series – Enoshima regatta would be used as the 2018 test event and will run from 9-16 September. World Sailing will work with Tokyo 2020 and JSAF to finalise the scope of the test event.

World Sailing will modify the quotas for the Enoshima regatta where necessary to ensure that all MNAs are able to participate, in accordance with previous World Sailing test event policies. The Director of Sailing reported that there was still a lot of work to be done by Tokyo 2020 to finalise the Field of Play and appoint the key Tokyo 2020 management team for the Olympic Sailing Competition.

The draft qualification system for the 2020 Olympic Sailing Competition was reviewed. Proposals from the Events Committee and the Olympic Classes were discussed and it

was noted that World Sailing should send the first draft of the qualification system to the IOC by 15 September. The Board approved the broad principles of the Events Committee proposal and requested that the Director of Events worked with the Events Committee to finalise the first draft for the IOC.

With regards to Showcase events it was noted that the CEO and Director of Events would be in Tokyo from 21-25 September and that a decision should be made shortly about the viability of the Kiteboarding and Offshore proposals.

(g) 2018 Sailing World Championships Update

The Director of Events presented a progress report on the 2018 Sailing World Championships in Aarhus. It was noted that the Aarhus Sailing Week (2018 test event) was a great success with 281 entries from 54 nations. All 8 course areas were tested with 5 race management teams. The World Sailing PRO, Jury Chairman and Technical Committee Chairman for the 2018 Sailing World Championships all attended the test event and a final report is being prepared to ensure the best possible Championships in 2018. It was noted that Sunset and Vine have been appointed as the Host Broadcaster for the 2018 Sailing World Championships and that they had attended the test event to begin planning.

(h) 2017 Youth Sailing World Championships Update

The Director of Events gave a progress report on the 2017 Sanya Youth Worlds, the 2018 Corpus Christi Youth Worlds and the 2019 Gdynia Youth Worlds. It was noted that contracts have been signed with all of the host venues and that a long term equipment contract with the manufacturers is being finalised.

(i) 36th America's Cup

The President updated the Board on the position of the 36th America's Cup.

(j) 2020 Youth Worlds

The Director of Events gave an update on the bid process for 2020. It was agreed that a Host Venue Fee of €60,000 will be introduced and that in return the host venue will receive services from World Sailing including a broadcast and technology package. The bid document will be published in September with a deadline of 31 December. Bids will be reviewed in January 2018 with a final decision on the host venue in February 2018.

(k) Special Events Update

The Director of Events confirmed that a full report will be made at the 2017 Annual Conference. The report will include recommendations for different tiers within Special Events and will propose new terminology for Special Events.

(l) Laser Radial & RSX Women's coaching

The Board requested that the Executive Office finalise a proposal for Laser Radial and Women's RS: X coaching ahead of the 2020 Olympic Games as soon as possible. Once the Board have reviewed the proposals a budget will be allocated.

5. Equipment

(a) Update on Nacra 17 & Nacra 15

A report on the Nacra 17 and Nacra 15 was given by the Technical and Offshore Director. The Nacra 17 production faces problems on delivery times. The initial tests have shown a faulty bearing which has been corrected and there are no other significant issues.

The Nacra 15 delivery is currently delayed due to the increased transportation time to the Youth World Championships in Sanya, December 2017. Actions should be taken to minimize future delays or shorten the delivery timeline towards this championship.

Decision

It was unanimously decided that the Nacra 15 would be the normal Nacra 15 and not the Flying Nacra 15 for the 2018 Youth Olympic Games.

6. Future World Sailing Meetings

(a) 2017

- i) Annual Conference – 4 –12 November
- ii) Preparations are underway and a presentation on the on key outcomes was circulated to the Board.

(b) 2018

- i) Board Meeting - 3–5 February
- ii) Mid-Year Meeting - 11–15 May, Hamburg, Germany
- iii) Board Meeting – 17 - 19 September
- iv) Annual Conference - 2–10 November, Sarasota, USA

(c) 2019

Two bids for the 2019 Annual Conference were presented to the Board

Decision

The Board recommended the bids from Izmir, Turkey and Bermuda be presented to the AGM at the 2017 Annual Conference for a vote subject to the completion of satisfactory site visits.

7. Any Other Business

There was no other business.